## Committed to Improving PA Senior Lives



Through Resident Involvement

## WHY ADVOCACY?

## **OUR ADVOCACY TEAM**

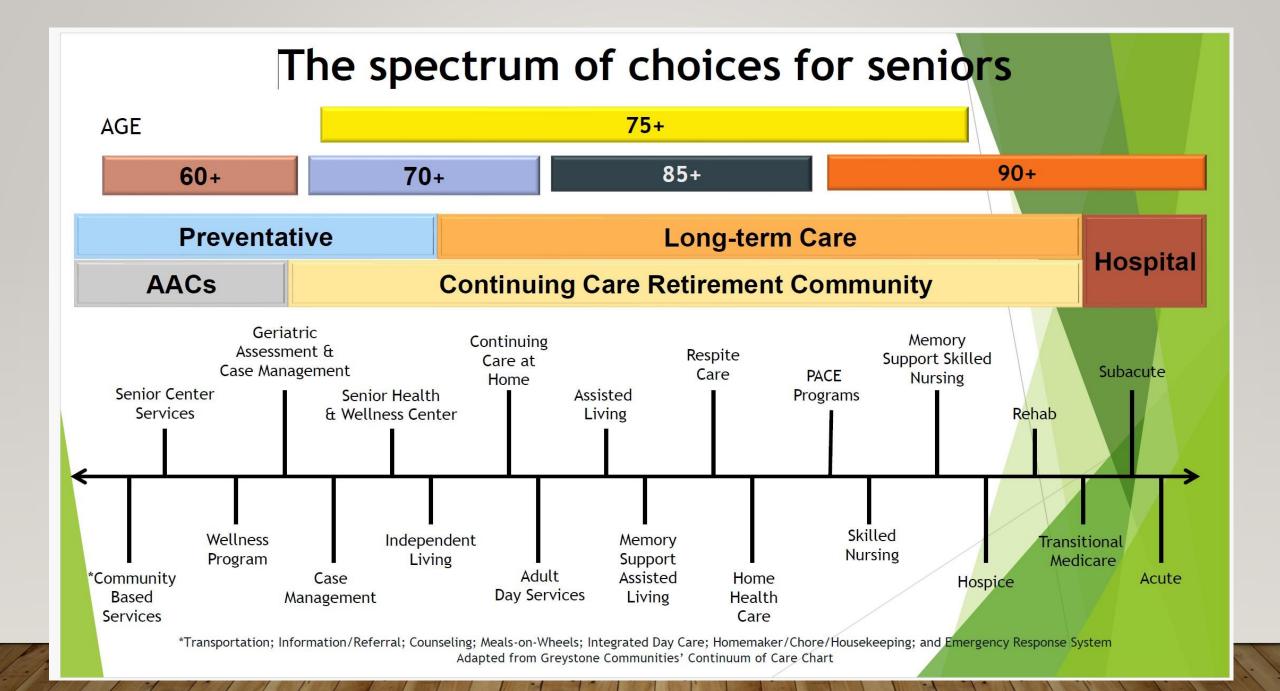
- PARCR Penn. Alliance of Retirement Community Residents
  - Made up of CCRCs / Life Plan Communities
  - Represents the interests of the communities' residents
- LeadingAge PA Advocate & Lobbyist for the 380 member communities
  - Develop tools and programs to assist members to communicate with State and National Legislative issues important to CCRCs
- NaCCRA National Continuing Care Residents Association
  - Assist CCRC residents to monitor the health and performance of our communities

# LEADINGAGE PA & PARCR ADVOCACY ACCOMPLISHMENTS

- \$31.6m additional Medicaid funding
- More reasonable interpretation in DoH's enforcement of state staffing ratios
- Advanced legislation to implement a medication aide program for nursing homes
- Voter Voice generated over 1500 messages to state and federal officials and legislators from over 530 advocates



Doug Leidig, CEO Asbury Comm. Inc. & Steve Jeffrey, Chief Strategy Officer, Garden Spot Village



#### DRIVERS FOR NFP SENIOR LIVING CONSOLIDATION

**Health System Consolidation** Leadership Turnover Technology Demands **Access to Capital** Competition **Ability to Attract Talent Complexities of Healthcare** 

**Financial Pressure** 

- Occupancy Challenges
- Operational Cost Increases
  - Labor
  - Food
  - Insurance

**Financial Pressures** 

Complexities of SN & Healthcare

**Leadership Turnover** 

**Technology Demands** 

**Health System Consolidation** 

Competition

Access to Capital

**Diversify Service Lines** 

**Ability to Attract Talent** 

Ability to Attract & Retain Talent

Complexities of SN & Healthcare

**Financial Pressure** 

**Leadership Turnover** 

**Bondholder/Lender Pressures** 

**Access to Capital** 

Competition

**Growth Capital** 

**Reinvestment Requirements** 

**Board Strength** 

**Technology Demands** 

**Health System Consolidation** 

**Diversify Service Lines** 

2010

2023

2000

**Ziegler** 

Influence

# DAVID SWARTLEY, CEO, MORAVIAN MANOR COMMUNITIES YEAR END MESSAGE

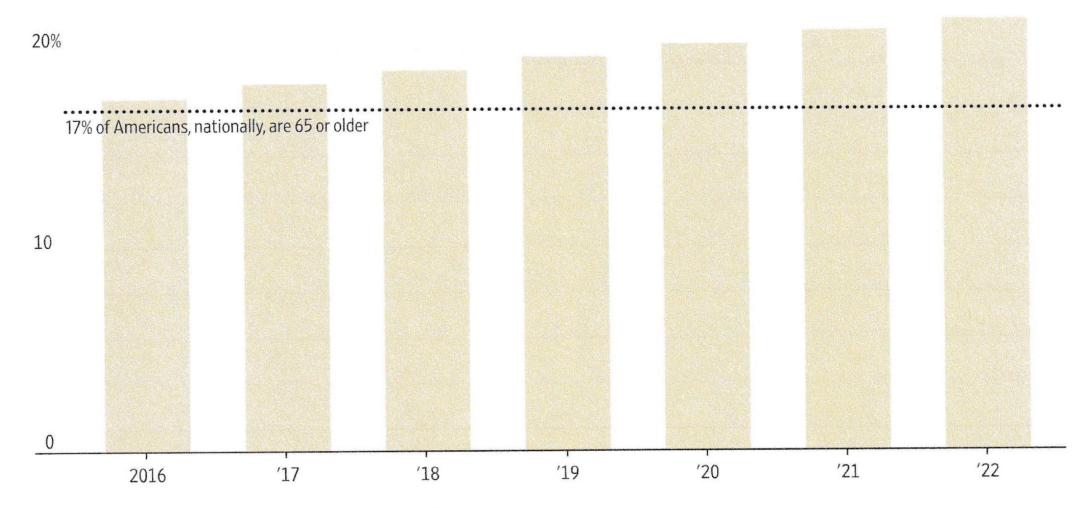
- https://www.dropbox.com/scl/fi/nu8nwfuy5rtvo72qzrqwf/B-Newell-Cut\_Unitas-Holiday-Up
- date.mp4?rlkey=84kbcvhlfwflc2fn7dcnz12o4&dl=0
- (If you have a problem copy the link to your browser.)

David Swartley, CEO, Moravian Manor Communities

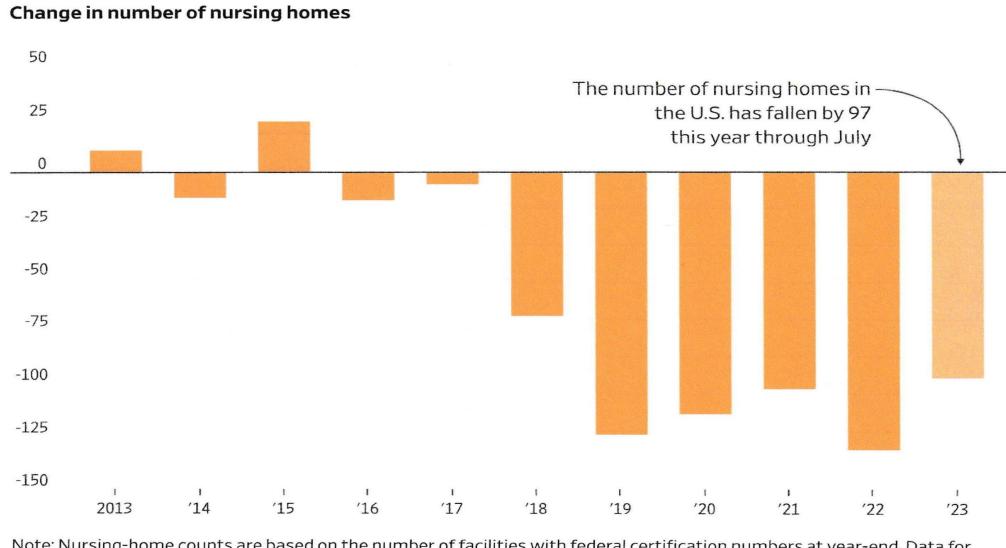
# THE UPHEAVAL AT AMERICA'S DISAPPEARING NURSING HOMES, IN CHARTS

HTTPS:WWW.WSJ.COM/HEALTH/HEALTHCARE/THE-UPHEAVAL-AT-AMERICAS-D...

#### Share of population that is at least 65 years old in counties without a nursing home



Source: Centers for Medicare and Medicaid Services and Census Bureau



Note: Nursing-home counts are based on the number of facilities with federal certification numbers at year-end. Data for 2023 are through July.

Source: Centers for Medicare and Medicaid Services



Note: Based on federally certified nursing-home beds at year-end. Data for 2023 are through July. Source: Centers for Medicare and Medicaid Services

#### Change in certified beds, January 2017 to July 2023

Alaska		-4,000 -2,000 -1,000 0								Maine
									Vt.	N.H.
								N.Y.	Conn.	Mass.
Wash.	Mont.	N.D.	Minn.	Wis.		Mich.		Del.	N.J.	R.I.
Ore.	ldaho	S.D.	Iowa	III.	Ind.	Ohio	Pa.	DC	Md.	
Calif.	Nev.	Wyo.	Neb.	Mo.	Ky.	W.Va.	N.C.	Va.		
	Utah	Colo.	Kan.	Ark.	Tenn.	Ala.	S.C.			
	Ariz.	N.M.	Okla.	La.	Miss.	Ga.				
Hawaii			Texas				Fla.			

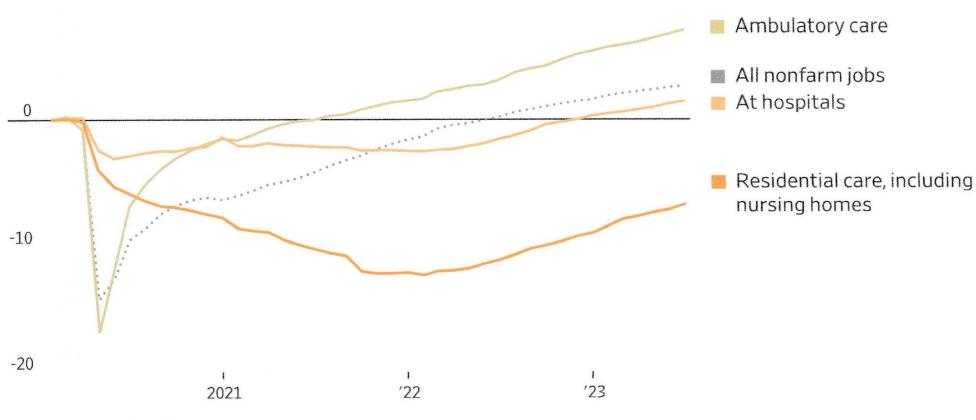
Source: Centers for Medicare and Medicaid Services

The Upheaval at America's Disappearing Nursing Homes, in Chart...

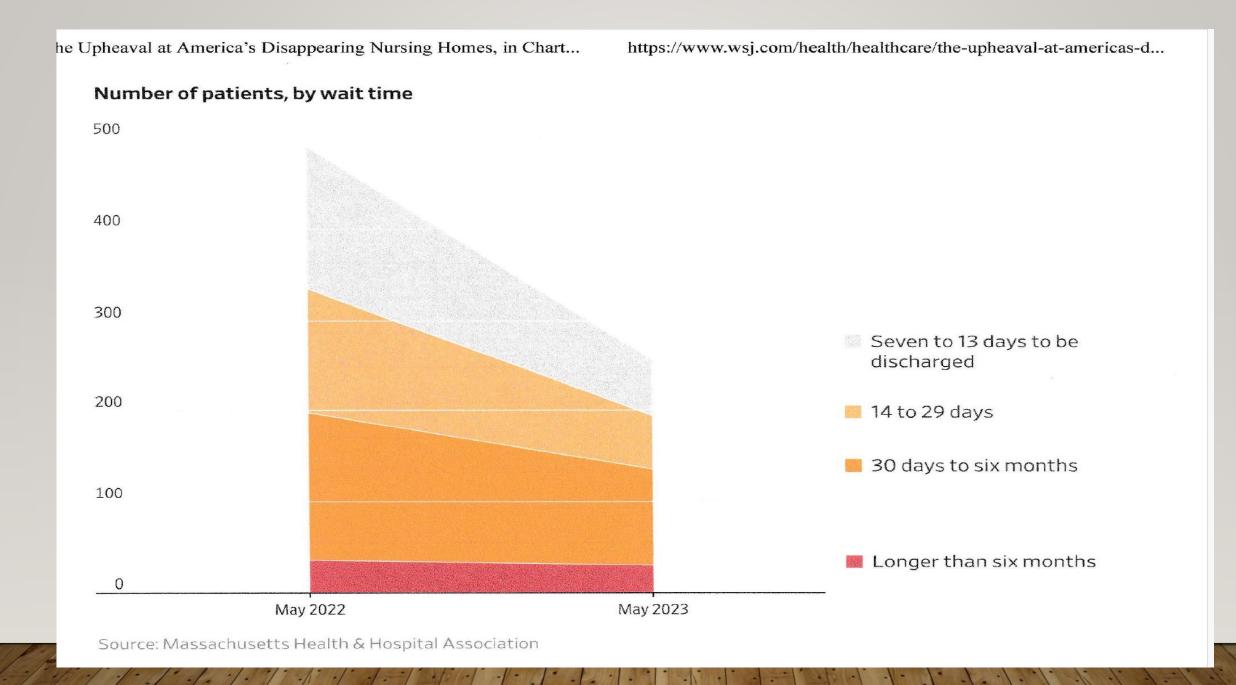
https://www.wsj.com/health/healthcare/the-upheaval-at-americas-d...

#### Change in employment since February 2020

10% RECESSION



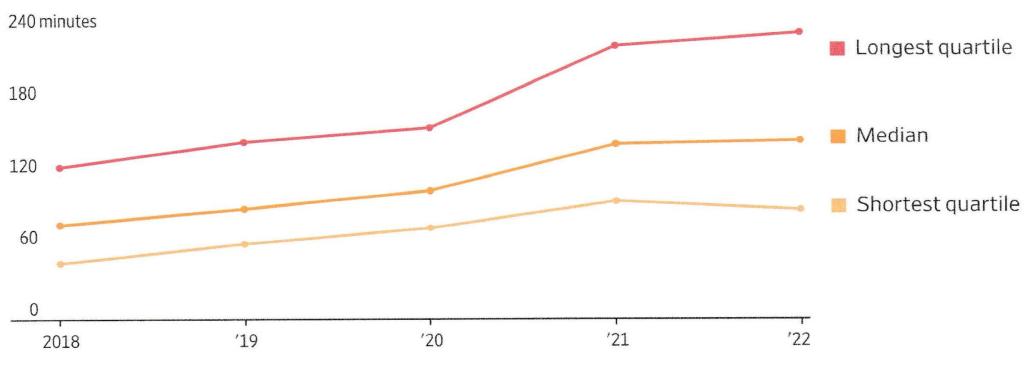
Note: Seasonally adjusted Source: Labor Department



#### **Record Emergency-Department Delays**

Patients in emergency departments who need a hospital bed waited longer last year.

#### **Emergency-department delays**



Note: Delays are total boarding times at emergency rooms from the 419 departments that consistently reporte five years.

Source: Emergency Department Benchmarking Alliance

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## ADVOCACY NOW!